

PROTECTION CLUSTER WORKING GROUP WORKPLAN 2008

“The mission of the PCWG is to facilitate a more predictable, accountable and effective response by humanitarian, human rights and development actors to protection concerns within the context of humanitarian action in complex emergencies, disasters and other such situations”

STRATEGIC AREA	OBJECTIVE	ACTIVITIES (Project when applicable)	RESPONSIBILITY (Lead Agency first)	OUTPUT/INDICATOR
1. Cluster management and coordination	1.1 Improve management of the global cluster in order to be more accessible to the field and respond to the needs of the field in a timely manner	1.1a) Establish Support Cell staffed with inter-agency capacity. Review of Support Cell after 6 months.	- UNHCR, OCHA & UNDP, - Support Cell and Focal Point agencies.	1.1a) Establishment of a Support Cell through secondment of agency staff, providing administrative and secretarial support to the PCWG. Review by 01 June 2008.
		1.1b) Provide administrative and secretarial support to Focal Point agencies and Task Forces. Support FP agencies to develop ToR and Workplan, as requested.	-Support Cell and Focal Point agencies.	1.1b) Focal point agencies and Task Forces active in their area of responsibility. ToR for each AoR and each FP drafted and adopted.
		1.1c) Establish referral mechanisms and a 'hotline' entry point to serve as 'first port of call' for request from the field and establish central contact point at global level for referral of request for operational support and advice.	-Support Cell and Focal Point agencies.	1.1c) Referrals received and forwarded to appropriate cluster partners for their action. Overview of agency and individual capacity on technical issues available.
		1.1d) Maintain and update protection cluster contact details (Field & HQ) and make them available at PCWG Website.	- Support Cell with input from UNHCR, UNICEF and OHCHR.	1.1d) Contact details of cluster leads and cluster participants at global and field level updated and available
		1.1e) Oversee the organization of the annual global and field cluster retreat.	- Support Cell	1.1e) One annual global and field cluster retreat taking place. 2009 Workplan adopted.
		1.1f) Review /Survey of PCWG by field-based protection coordination working groups (one emergency situation and one protracted situation). Enable submission of feed-back on the work of the PCWG through an online form at the PCWG Website.	- Support Cell/independent reviewer.	1.1f) Desk review/survey interview based on questionnaire/telephone interview and report disseminated. Interactive form set up on website.
	1.2 Child Protection AoR	1.2a) Develop Terms of Reference for the CPWG	- UNICEF/Save Alliance	1.2a) ToR for CPWG Finalized and Adopted

		1.2b) Organize Annual CPWG Workshop	- UNICEF	1.2b) Workshop conducted and 2009 Workplan developed.
	1.3 Rule of Law AoR	1.3a) Establishment of Sub-Working Group on Rule of Law	- UNDP/OHCHR	1.3a) Sub-Working Group on Rule of Law established with ToR.
	1.4 Housing, Land and Property AoR	1.4a) Finalize ToR for the HLP WG	UN-HABITAT	1.4a) ToR for HLP WG finalized and adopted
2. Communication and outreach	2.1 Increase overall awareness and knowledge of the PCWG, the work it does, its products and tools, how to get in contact with it and the type of support it can provide to the field.	2.1a) Design and disseminate support package (including tools and guidance on how to do protection coordination), describing type of support, services and tools available from the global level (including the PCWG Mission Statement) and distribute this to protection coordination mechanisms in all countries with HCs. (Some countries with RCs as disaster preparedness).	- Support Cell	2.1a) Support Packages provided and made available to HCs/ RCs and to lead of Protection Working Groups, including in new emergencies.
		2.1b) Produce bi-monthly PCWG Update	- Support Cell	2.1b) Numbers and quality of updates
	2.2 Strengthen protection expertise and capacity by ensuring that key protection tools and guidelines are easily accessible to field staff.	2.2a) Compilation of an electronic resource library on protection. 2.2b) Design and development of an online protection library, which will be made available on the PCWG website.	- Support Cell, together with Refworld and Focal Point agencies.	2.2a) Comprehensive electronic protection library available online through the PCWG website. Available on CD-ROM for those without electronic access.
	2.3 A user-friendly website for the PCWG for information about operationalization of protection in humanitarian operations	2.3a) Redesign the PCWG website and ensure that it contains relevant guidance and tools for field operations. 2.3b) Review, on an ongoing basis, the usefulness and user-friendliness of the website, including by inviting field colleagues to provide feed-back through online submission of comments and suggestions	- Support Cell & Focal Point agencies. - Support Cell & Focal Point agencies.	2.3a) A comprehensive yet user-friendly PCWG website with practical information on protection in practice, including the 'support package' (Cf. 2.1.a). 2.3b) Resources for maintaining an updated website identified and committed. Increase in visitors throughout the year
	2.4 Child Protection AoR	2.4a) Develop Guidance on Establishing and Managing field level CP responses within the protection cluster. 2.4b) Establish and Maintain Regular CPWG Newsletter/Update 2.4c) Establish and Maintain Child	- UNICEF/OCHA/CCF - UNICEF - Terre des hommes	2.4a) Minimum Guidance package finalized and disseminated. 2.4b) Bi-monthly newsletter regularly prepared and circulated and integrated into PCWG updates. 2.4c) Website developed in cooperation

		Protection Webpage as part of the PCWG page of the Humanitarian Reform Website		with PCWG and supported/maintained by the PCWG.
	2.5 Housing, Land and Property AoR	2.5a) Develop HLP page on PCWG website: Ensure that relevant training tools, case studies, key documents and links are available. Maintain policy links with research institutions, academia etc. on HLP policies and strategies.	- IDMC, Support Cell w. support from all HLP group agencies	2.5a) Feedback from field PWGs on content and usefulness of HLP website. Overview of research reports on HLP exists and incorporated into website.
3. Mainstreaming Protection	3.1 Promote the application of protection principles in all tools, policies and technical assistance employed in all sectors to ensure a rights based approach.	<p>3.1a) Develop an operational framework of activities to mainstreaming protection.</p> <p>3.1b) Provide operational support and technical guidance to global and field-based clusters on the following:</p> <ul style="list-style-type: none"> - Application of a rights-based approach to programming - Incorporation of cross-cutting issues such as age, gender, diversity, mental health and psychosocial support, HIV / AIDS through inclusion in field-based protection working groups - Identification and inclusion of potential protection and age, gender -specific issues in preparedness and contingency planning processes. <p>3.1c) Review of tools/standards/guidelines/ material in development or under review to ensure the incorporation and application of a rights-based approach.</p> <p>3.1d) Review of NAF to ensure the incorporation and application of a rights-based approach</p> <p>3.1e) Collect and disseminate 'good' field practice on mainstreaming protection.</p> <p>3.1f) Establish link with HC Strengthening Project for integration of protection learning materials in future HC/RC trainings (target: March 2008).</p>	<p>- DPSS OCHA, UNHCR, OHCHR, Other Cluster Leads,</p> <p>- DPSS OCHA, UNHCR, OHCHR, Support Cell,</p> <p>- Support Cell,</p> <p>- OHCHR, UNHCR,</p> <p>- Support Cell and Focal Point Agencies.</p> <p>- TFL, OCHA, OHCHR,</p>	<p>3.1a) Strategy/Framework on mainstreaming protection developed and endorsed by the PCWG and reviewed by other clusters.</p> <p>3.1b) IASC endorsed guidance on protection mainstreaming in other clusters developed. Other output indicators:</p> <ul style="list-style-type: none"> - Human rights checklist for different clusters/sectors disseminated to field and used by other cluster/sectors - Percentage of projects in CERF / FAs/ CAPs that incorporate HIV / AIDS; People with Disability; Children; Elderly. - Number of contingency plans developed with support from the PCWG <p>3.1c) Numbers of tools/standards/guidelines reviewed.</p> <p>3.1d) NAF reviewed.</p> <p>3.1e) Field practice available on PCWG website.</p> <p>3.1f) Protection learning materials used in HC training.</p>

	3.2 Effective advocacy with relevant stakeholders on promoting adherence to international human rights and humanitarian law.	3.2a) On behalf / at the request of field protection working groups raise issues of concern with the ERC and donors with recommendations for action.	- Support cell and FP agencies.	3.2f) Number of request brought forward to the attention of the ERC and donors.
	3.3 Child Protection AoR	3.3a) Ensure that Child Protection is integrated into humanitarian systems and the reform process	- OCHA,	3.3a) CP section or module in HC training packages and/or CPIE/ARC CDs distributed with HC induction. Child Protection material included into PCWG mainstreaming material.
	3.4 Rule of Law and Justice AoR	3.4a) Support mainstreaming of protection into a broader rule of law framework (i.e. sustainable, local capacity building of both affected populations/communities and justice/security institutions). 3.4b) Contribute to the protection mainstreaming strategy (identify sub-activities within the Sub-WG on Rule of Law).	- UNDP, - UNDP,	3.4a/b) Effective coordination and linkages with UNHQs NY Rule of Law Coordination and Resource Group/Joint Programme on Rule of Law and Sustainable Protection with UNCT/PCWG members at field level
	3.5 Housing, Land and Property AoR	3.5a) Review tools, standards, guidelines and training material in other clusters and provide suggestions for incorporating HLP rights-based approach with operational focus. 3.5b) Provide input into HC training to strengthening the inclusion of HLP issues in emergency response. 3.5c) Promote through field training and advocacy that rights-based and sustainable HLP response strategies are incorporated in the IASC emergency response and later in the return and reintegration planning. 3.5d) Prepare HLP checklists for HCs and IASC CTs for use in emergency response in	UN-HABITAT, IOM, NRC/IDMC, UNHCR, OCHA OCHA, IDMC, UN-HABITAT, IOM UN-HABITAT, all agencies UN HABITAT, IOM, IDMC	3.5.a) Tools are incorporated following input from HLP group. 3.5.a) PCWG Mainstreaming Protection Strategy incorporates direction on HLP issues for field operations. 3.5b) - OCHA requested to incorporate HLP protection in HC training. - Training and advocacy material developed. 3.5c) HLP restitution and reintegration issues are integrated in the analysis and programming of emergency responses as well as in subsequent return and reintegration implementation strategies by humanitarian agencies (FAs, and R&R programmes). 3.5d) HLP checklist has been prepared and distributed in humanitarian community

		<p>coordination with PCWG and other clusters.</p> <p>3.5e Promote that IDP programming takes HLP analysis and recommendations into account</p> <p>3.5f) Provide country-specific guidance to HCs and/or humanitarian agencies on addressing HLP issues within humanitarian response in new emergencies.</p> <p>3.5g) In collaboration with mandated agencies and/or PWGs raise HLP issues with the ERC with recommendations for action.</p>	<p>All HLP group agencies</p> <p>All HLP group agencies</p> <p>UNHCR, UN-HABITAT, all HLP group agencies</p>	<p>3.5e) HLP restitution or mediation activities have been factored into return programmes to prevent new land conflicts and assert IDPs HLP rights</p> <p>3.5f) HLP engagement with HC/IASC CT in new emergencies, including through the PCWG.</p> <p>3.5g) Number of requests followed up with ERC through the PCWG.</p>
4. Learning and Training	<p>4.1 Ensure that protection learning and training programmes are coordinated and complementary and that relevant stakeholders are targeted.</p>	<p>4.1a) Regular monthly meetings of the Learning Task Force (LTF), with increased participation and commitment from relevant organizations.</p> <p>4.1b) Develop LTF workplan (with concrete activities and timeframe) and update global PCWG on progress (item on PCWG meeting agenda and email quarterly updates)</p> <p>4.1c) Maintain updated calendar of planned training activities (with contact persons, locations, target groups).</p> <p>4.1d) Compile training resources, training modules, list of resource persons/facilitators</p> <p>4.1e) Coordinate planning on training programmes by sharing training needs assessments and incorporating specific training requests from the field.</p>	<p>- TFL, Support Cell,</p> <p>- TFL, Support Cell,</p> <p>-Support Cell and TFL.</p> <p>- NRC IDMC, Support Cell</p> <p>- TFL, Support Cell,</p>	<p>4.1a) Increased number of agencies participating in the TLF throughout the year.</p> <p>4.1b) TFL Workplan developed and endorsed. Activities coordinated and plans shared with IASC Training Advisory Team.</p> <p>4.1c) Matrix with updated information available on PCWG website.</p> <p>4.1d) Training resource section available on PCWG website with links to other relevant web pages/ surveys.</p> <p>4.1e) Dissemination of agency training needs assessments by TFL members. Feedback from Protection Sector Leads in the field is solicited and communicated to TFL members.</p>
	<p>4.2 Strengthen learning on protection at all levels</p>	<p>4.2a) Ensure mainstreaming of protection and application of a rights-based approach in other training activities, including in other clusters.</p>	<p>- UNHCR, OCHA PROCAP, OHCHR, UNDP, TFL,</p>	<p>4.2a) - Concept note formulated with standardized key questions to ask clusters on training materials.</p> <p>- Identified liaison points in the TFL regularly consult with other clusters</p>

		<p>4.2b) Develop appropriate material for protection cluster leads and partners on protection coordination and leadership.</p> <p>4.2c) Provide training to protection cluster leads and partners in the field on protection coordination using module developed.</p> <p>4.2d) Develop protection training material and programs based on gaps identified by field operations</p> <p>4.2e) Work and coordinate training activities with the IASC Training Advisory Team.</p> <p>4.2f) Conduct training on the protection of IDPs in support to protection clusters at the field level, targeting UN agencies, national/local authorities, and civil society</p>	<p>- UNHCR, TFL,</p> <p>- UNHCR, UNICEF, DPSS OCHA,</p> <p>- UNHCR,</p> <p>- TFL,</p> <p>- IDMC (in coordination with protection cluster lead agencies)</p>	<p>training focal points.</p> <ul style="list-style-type: none"> - Other clusters incorporate protection principles and rights based approach into their training activities. - Protection mainstreaming module developed and used in cluster coordination training workshops <p>4.2b) - TORs drafted and consultant hired to develop module and related materials for protection coordination.</p> <ul style="list-style-type: none"> - Generic materials (Cluster/Sector Lead Training Programme - CSLT) adapted to protection coordination and leadership and made available on website. <p>4.2c) Numbers of trainings held and number of protection coordinators trained. Survey/Review documented and recorded.</p> <p>4.2d) Field operations consulted regarding gap areas. Numbers of modules developed.</p> <p>4.2e) Protection issues are integrated and applied in the new humanitarian action training. PCWG/TFL participation in training.</p> <p>4.2f) Numbers of trainings held targeting field based protection cluster groups and their partners.</p>
	<p>4.3 Child Protection AoR</p>	<p>4.3a) In cooperation with PCWG TFL Develop and Pilot an Interagency Protection Coordination Training Program that targets Areas of Responsibilities (including Child protection) and Overall Protection Coordination</p> <p>4.3b) Roll out Current IA Child Protection/Children's Rights Training Material</p>	<p>- UNHCR (TFL)/UNICEF,</p> <p>- ARC (Save Alliance) & CPIE (UNICEF)</p>	<p>4.3a) Program and modules developed. Number of protection coordinator/child protection coordinators trained. (cf. 4.2a/b).</p> <p>4.3b) ARC modules piloted and finalized. CPIE CD Roms distributed and CPIE training strategy developed.</p>

		4.3c) Building on Current IA learning initiatives, develop an Interagency Child Protection in Emergencies Blended Learning Program targeting mid-level child protection officers.	- UNICEF	4.3c) Brief Explanation Paper Linking ARC and CPiE outlined/Feasibility Study of Joint CPiE Blended Learning Program Conducted/Concept Note Developed and if Donors express interest, joint funding proposal drafted.
5. Staffing, Workforce Support and Deployment	5.1 Ensure the optimum number of protection staff with adequate profiles are identified and trained in order to meet the protection staffing needs of field operations.	<p>5.1a) Establish Task Force on Protection Staffing (TFPS) with ToR and Work Plan.</p> <p>5.1b) Develop generic staffing tools.</p> <p>5.1c) Develop staffing/workforce support section of the PCWG website.</p> <p>5.1d) At the request of field protection working groups, review and advice on staffing needs and profiles to field operations.</p> <p>5.1e) Deployment of SPOs/GenCap on field assignments to provide appropriate expertise to UN agencies and the humanitarian country team's protection response</p> <p>5.1f) Deployment of professional protection staff for temporary assignment to UNHCR in IDP operations (Surge Projects and UNV).</p>	<p>- UNHCR, OCHA Procap, UNICEF, Support Cell,</p> <p>- TFPS</p> <p>- Support Cell</p> <p>- TFPS</p> <p>- OCHA ProCap, GenCap, UNFPA,</p> <p>- UNHCR/IRC,</p>	<p>5.1a) TFPS established. Workplan developed and adopted. UN and NGO participation.</p> <p>5.1b) Protection staffing tools developed: - Standard/generic ToR - ToR for protection coordinators - Job descriptions - Tools to assess staffing needs</p> <p>5.1c) Section developed and updated.</p> <p>5.1d) Effective staffing advice offered to field operations. Increased protection staffing available in such operations.</p> <p>5.1e) Number of SPOs deployed to support protection coordination in field operations and quality of technical expertise provided.</p> <p>5.1f) Number of staff deployed in support for operations in the field. Enhanced protection delivery.</p>
	5.2 Harmonize Additional Workforce mechanisms and increase complementarities between various stand-by mechanisms (<i>agency/mechanisms tbc</i>).	5.2a) Supporting additional workforce rosters and standby-mechanisms in working more closely together, by reaching agreement on complementarity of deployment expertise.	- TFPS,	5.2a) - Establishment and agreement on minimum recruitment standards - Joint ToRs - Standardized evaluation mechanisms - Development of new competencies (coordination, assessment, profiling)

	5.3 Child Protection AoR	<p>5.3a) Build UNICEF's Standby Partner Child Protection Capacity</p> <p>5.3b) Map Global and Regional Coordination, Deployment and Surge Mechanisms to Identify Potential Resources and Gaps in supporting first line child protection response.</p> <p>5.3c) Explore Feasibility of Developing a Senior Level Child Protection Officer Deployment Mechanism to support building a strong child protection response within the protection cluster.</p>	<p>- UNICEF,</p> <p>- UNICEF (HQ and Regional Offices)</p> <p>-UNICEF,</p>	<p>5.3a) Pilot training developed and numbers of standby partners trained.</p> <p>5.3b) Brief Surge, Deployment Overview Paper outlining Gaps and Resources Finalized.</p> <p>5.3c) Partners identified and consulted, including ProCap, NRC, Standby Partners and Terre des Hommes. If partner identified, Concept Note/ Funding Proposal Developed.</p>
	5.4 Housing, Land and Property AoR	<p>5.4a) Work within PCWG Task Force on protection staffing to review staff capacity to address HLP issues in the field.</p> <p>5.4b) Maintain policy links with research institutions, academia, etc. on HLP policies and strategies.</p> <p>5.4c) Explore Feasibility of establishing a roster of HLP experts for rapid deployment to assess HLP needs and provide recommendations for inter-agency responses.</p>	<p>UN-HABITAT, UNHCR,</p> <p>IDMC, UN-HABITAT,</p> <p>UN-HABITAT, UNHCR,</p>	<p>5.4a) Summary of HLP expertise within protection staff deployed produced with recommendations.</p> <p>5.4b) Policies are shared and rosters exchanged</p> <p>5.4c) Concept Note/ Funding Proposal Developed. Roster of HLP experts established with links to similar rosters</p>
6. Information Management Systems	6.1 Develop standardized methodology and tools for protection monitoring and reporting, supported by appropriate software and standard operating procedures.	<p>6.1a) Develop a protection monitoring and reporting framework (methodology, guidelines, model forms, a model databases, and SOPs).</p> <p>6.1b) Assist field operations to review and improve existing protection information management systems in line with newly developed standards and guidance.</p> <p>6.1c) Provide operational and technical support to field operations upon request.</p>	<p>- UNHCR,</p> <p>- UNHCR, Support Cell,</p> <p>- Support Cell and Focal Point Agencies,</p>	<p>6.1a) The following tools on protection monitoring developed and made available on the PCWG website: guidelines on monitoring methodology, model forms, a model database, and SOPs.</p> <p>6.1b) Number and effectiveness of assistance and advice provided to field operations.</p> <p>6.1c) Numbers of referrals and requests acted upon.</p>
	6.2 Increase support to the field in designing and setting up information management	6.2a) Provide operational and technical support to design and set up profiling exercises.	- UNHCR, IDMC, DRC, UNFPA(tbc),	6.2a) Number of operations supported to undertake profiling exercises. - Improved availability and quality of

	systems locally.	<p>6.2b) Provide protection input to the inter-agency rapid assessment framework</p> <p>6.2c) Support application of the rapid inter-agency rapid assessment framework and/or the Protection Assessment Framework (PAF), including technical support mission to design and set up joint inter-agency assessment of protection needs.</p>	<p>- OCHA, Task Force on Needs Assessment, Others?</p> <p>- Support cell and focal point agencies.</p>	<p>population data.</p> <p>6.2b) Inter-agency rapid assessment framework developed.</p> <p>6.2c) Number of joint inter-agency and participatory assessment taking place in support of field operations. Data disaggregated by sex and gender. Increased consistency between assessment, strategy and response.</p>
	6.3 Child Protection AoR	<p>6.3a) Development of an Interagency Rapid Assessment Tool.</p> <p>6.3b) Strengthen Interagency Child Protection Database</p>	<p>- International Rescue Committee</p> <p>- Save Alliance/IRC</p>	<p>6.3a) Tool finalized and endorsed.</p> <p>6.3b) Assessment/Desk Review Conducted, IA Reference Group Established, IA Workshop organized and conducted, Workshop outputs reviewed for approval by CPWG .</p>
7. External Relations/Fundraising	7.1 Strategic management of donors relations	<p>7.1a) Establishment of a Task Force on strategic donor management</p> <p>7.1b) Regular and strategic meeting with donor community</p> <p>7.1.c) Map 'good practice' and design support package for inclusion of protection in CERF/Flash Appeal/CAPs.</p>	<p>- Support Cell, UNHCR, UNDP, UNICEF,</p> <p>- Support Cell and Focal Point Agencies</p> <p>- OCHA, Support Cell,</p>	<p>7.1a) Task Force comprised of UN agencies, OCHA and NGOs established.</p> <p>7.1b) Number of strategic and fundraising meetings held with donors. Increased and diverse funding for AoR activities.</p> <p>7.1c) Guidance and support package developed.</p>
	7.2 Child Protection AoR	<p>7.2a) Develop an Advocacy Strategy on Child Protection.</p> <p>7.2b) Support PCWG Advocacy Strategy</p> <p>7.2c) Ensure linkages with External Actors</p>	<p>- UNICEF/Save Alliance</p> <p>- UNICEF/PCWG Support Cell</p> <p>- UNICEF</p>	<p>7.2a) Advocacy Strategy developed, circulated and advocacy activities conducted.</p> <p>7.2b) CP integrated into PCWG advocacy strategy and activities. Guidance developed for child protection activities within CERF, CAP, Pooled Funding</p> <p>7.2c) Meeting held in Geneva with SRSG CAC/CPWG regularly participate in AoR working groups meetings/ liaison with</p>

				Education Cluster and MHPSS reference group/ Work with CU IA Learning Network to increase southern membership/Regular contact with Brussels group.
	7.3 Housing, Land and Property AoR	<p>7.3a) Conduct review of HLP funding proposals in Flash Appeals and CAPs: consult together with field PWGs with HC / IASC CTs where HLP proposals are challenged.</p> <p>7.3b) Provide guidance / examples of funded HLP projects to the field.</p> <p>7.3c) Consultation with donors on HLP as a vital component of the humanitarian response and an immediate component of early recovery.</p> <p>7.3d) Maintain regular advocacy with donors on HLP policies, strategies and field operations.</p>	<p>- DPSS/OCHA, all HLP group agencies</p> <p>- DPSS/OCHA, all HLP group agencies</p> <p>- UN-HABITAT, all HLP group agencies</p> <p>- All HLP group agencies</p>	<p>7.3a) Summary report of status of HLP funding produced with recommendations.</p> <p>7.3b) Examples of HLP projects are available</p> <p>7.3c) Meeting held with donors</p> <p>7.3d) HLP group is represented on the PCWG Task Force on Strategic Donor Management.</p> <p>7.3d) Regular consultations taken place.</p>
8. Standards and policy-setting	8. 1 Complement existing guidance and tools, finalize those under development and develop guidance and tools in regards to gap areas.	<p>8.1a) Develop guidance material for the field on engaging the national and local authorities, including non-state actors.</p> <p>8.1b) Oversee the consultation and field-testing phase of the provisional edition of the inter-agency IDP Protection Handbook (with the PAF when appropriate). Incorporate any feed-back and lessons learned and finalize the "first" edition. Oversee translation of the handbook into French and other relevant languages.</p>	<p>- OHCHR, UNHCR,</p> <p>UNHCR, DRC, OHCHR, DPSS OCHA,</p>	<p>8.1a) Guidance and tools developed, disseminated and widely used.</p> <p>8.1b) Consultation and field-testing of IDP Protection Handbook conducted and concluded, and the provisional edition revised in line with any feed-back received. Handbook translated into French and other relevant languages.</p>
	8.2 Strengthen and support protection capacity by identifying, compiling and making available examples of "good practice" in protection	<p>8.2a) Develop criteria for evaluation of "good practice"</p> <p>8.2b) Enable online submission of examples of "good practice" through the PCWG website and solicit submissions from field operations</p>	<p>- UNHCR, Support,</p> <p>- UNHCR, Support Cell,</p>	<p>8.2a) A sustainable online system for submission of "good practice" made available on the PCWG website.</p> <p>8.2b/c) Publication of an increasing number of identified "good practice" through an online database on the PCWG website.</p>

		8.2c) As part of the online library, develop a database for online publication of “good practice”, enabling storage and easy cross-referencing. Follow-up on, evaluate and prepare for online publication examples of “good practice”	- Support Cell, Others?	
	8.3 Child Protection AoR	8.3a) Establish mechanism for identification and dissemination of ‘good’ practices. 8.3b) Begin the process of developing a common working definition on child protection. 8.3c) Liaise with and promote IA initiatives on child protection systems/protective environment.	- CU IA Learning Network/UNICEF - UNICEF - UNICEF	8.3a) Roles and responsibilities between CPWG and IA Learning Network clarified. Categories Identified, Criteria drafted. 8.3b) Working definition developed and Mechanism for consultation identified/established 8.3c) Ongoing activity throughout 2008.
	8.4 Rule of Law and Justice AOR	8.4a) Draft Guidance Note on Rule of Law Programming in Conflict and Post-Conflict Situations. 8.4 b) Expand existing Participatory Assessment methodology and tools for use in evaluating conditions of access to justice for displaced persons in both camp and urban settings.	- Sub-Working Group on Rule of Law (UNDP, OHCHR) - UNICEF/UNHCR/UNDP	8.4.a) Guidance note drafted. 8.4 b) Provision of training on Participatory Assessment in selected field locations and conducting pilot tests on evaluation on access to justice for displaced communities.
	8.5 Housing, Land and Property AoR	8.5a) Identify and collate successful practices in HLP analysis, programming and response within conflict, post-conflict and post-disaster operations. 8.5b) Translate the Pinheiro Principles Handbook into French and Spanish and review use in the field. 8.5c) Make contribution to the “Post-Disaster Guidelines for HLP” (Collaboration with Early Recovery Cluster).	- DPSS/OCHA, UNHCR, UN-HABITAT - UN-HABITAT, UNHCR, - UN-HABITAT, IOM	8.5a) Successful practice documents are available on PCWG website 8.5b) E-version of PP Handbook available in French and Spanish. Feedback from field PWGs on use of PP Handbook. 8.5c) Printed and distributed
9. Disaster Situations	9.1 Strengthen accountability, leadership capacity and predictability for the protection cluster in disasters situations.	a) Undertake a mapping exercise to assess system-wide preparedness and technical capacity to lead coordination of protection in disaster situations.	- The RSG on the Human Rights of IDPs – Project on Disaster Response and Human Rights , UNICEF, OHCHR, UNHCR,	a) Questionnaire developed and mapping exercise undertaken. Strategy developed to strengthen institutional capacity to lead protection in natural disasters.

		b) Develop SOP for arriving at leadership for the protection cluster in disaster situations that require an international response.	OCHA, UNHCR, UNICEF, OHCHR.	b) SOP developed and disseminated to all RC/HCs in disaster 'prone' countries. - Strengthened RC/HC awareness to protection in disaster situation.
	9.2 Strengthen preparedness and technical capacity to respond to disaster situations and ensure that capacities are in place in the cluster to meet these responsibilities.	<p>a) Establish an interim, 'focal-point' mechanism in the protection cluster tasked to gather information about protection in disaster situations, identify gaps, review disaster specific tools, develop proposals to adopt existing protection tools for use in natural disaster and develop strategy to address gap areas.</p> <p>b) Facilitate the implementation of the IASC Operational Guidelines on Human Rights and Natural Disasters through workshops, dissemination, validation, revisions and sharing of practices.</p> <p>c) Advocate and coordinate the reproduction and translation of the IASC Operational Guidelines.</p> <p>d) Identify means for the application of a human rights – based approach in all phases of disaster response (Risk reduction, preparedness and contingency, response, early recovery and reconstruction).</p> <p>e) Support emergency preparedness workshops in applying a human rights-based approach.</p> <p>f) Identify specific protection challenges in disaster response for particular groups, such as women, children, disabled and older persons.</p>	<p>- RSG-Project, OCHA, UNICEF, UNHCR, RSG,</p> <p>- RSG-Project, RSG, OCHA, Support cell,</p> <p>RSG Project, UNICEF, DPSS OCHA, OHCHR, UNHCR, RSG,</p> <p>- RSG Project, UNICEF, DPSS OCHA, OHCHR, UNHCR, RSG,</p> <p>- OCHA, UNICEF, OHCHR, RSG,</p> <p>- RSG Project, UNICEF, UNHCR, RSG, OHCHR,</p>	<p>a) - Interim Focal Point Mechanism established. - Desk review of previous protection response in disasters (DPSS OCHA). - Identification of 'good practice' and review of tools being used (RSG Project) . - Adaptation the Protection Assessment Framework for use in disaster situations (UNHCR). - Develop and adapt tools [mapping, monitoring and reporting, checklists, coordination] (RSG Project) - Review of CAP/CHAP issued in disaster (DPSS OCHA). -Strategy to address identified gaps developed</p> <p>b) 2 Regional and 3 national workshops on IASC Operational Guidelines conducted.: Preparation of specific training materials.</p> <p>c) Number of UN offices reproducing and translating the IASC Guidelines.</p> <p>d) - Strategies for applying a human rights-based approach identified.</p> <p>e) Number of countries supported in their preparedness and contingency planning.</p> <p>f) Mechanism and strategies to address specific protection problems identified and developed.</p>